The Choosing Wisely® Campaign

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Choosing Wisely: Physicians Leading the way to "git 'er done"

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Disclosures for Dr. Wesson

- Foundations:
 - ABIM Foundation immediate Past President
- Scientific Advisory Boards: None
- Phase 1 NIH-NIDDK SBIR grant
 - Co-investigator

Goals of Choosing Wisely

Choosing "the right care"

 Promote conversations between physicians and patients about utilizing the most appropriate tests and treatments (i.e., "the right care")

Avoiding "the most care"

Conversations about care that is unnecessary

Improved care quality

 Not specifically designed as a strategy to reduce health care costs

Origin of Choosing Wisely

Physician charter

by ACP, European Federation of Internal Medicine,
 and ABIMF, published in Annals of Int Med in 2002

Howard Brody, medical ethicist

 proposed physicians identify "5 things" for which evidence showed little value but might cause harm

National Physicians Alliance

 using an ABIMF grant, developed 3 specific steps that physicians could take in their practices to promote more effective use of health care resources



The "5 things" list

- Specialty societies asked to develop list of 5 procedures/tests that were:
 - Within the society's domain
 - Used reasonably frequently in practice
 - Generally accepted evidence supports the recommendation
 - Processes used to create list should be thoroughly documented and made available upon request
- Was an overwhelming success!

Some lessons learned from the "5 things" experience

- Listed items should not be absolutes but worthy of questioning
- Important to frame unnecessary care as waste
- Physician professionalism is a key motivator



Physician reasons for ordering unnecessary tests

Malpractice concerns

Texas tort reform has helped assuage somewhat

Physician uncertainty

- More evidenced-based tools in EMRs?
- Decision-making tools in EMRs?

Patient demand

- Patient education?

– Tools to guide physician-patient conversations?

ABIM Foundation Survey of Physicians

- 66% of physicians feel a great deal of responsibility to make sure their patients avoid unnecessary tests and procedures.
- 58% of physicians say they are in the best position to address the problem of unnecessary tests and procedures.



ABIM Foundation Survey of Physicians (Cont'd)

- 81% of physicians are very comfortable talking to their patients about why a test or procedure should be avoided.
- Physicians exposed to *Choosing Wisely* are more likely (62% vs. 45%) to have reduced the # of times they recommended a test or procedure because they learned it was unnecessary.

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An initiative of the ABIM Foundation

Patient perspective regarding "unnecessary tests"

- · Many think the "most" care is the "best" care
 - Might be related to consumerism
- Most patients have little understanding that tests/procedures pose a risk for harm
 - Explaining risk/benefit ratio is hard
- Patients have access to much health-related information other than their physicians
 - Internet, social media, etc.

Lessons regarding unnecessary tests

- Physician leadership is critical
 - All members of the health care team follow their lead
- Physicians require guidance to communicate effectively about unnecessary care
 - This is a new skill for most physicians
- Focus should be on changing physician and patient attitudes, not changing behavior
 - Experience shows that the attitude change leads to the desired behavior change

Importance of the Consumer Reports Collaboration

- Consumer Reports (CR) has documented skill in effectively speaking to consumers, including explaining scientific bases for recommendations
- CR already had a robust history of collaboration with specialty societies
- The not-for-profit culture of CR aligned well with ABIMF and specialty societies



Key considerations going forward

- Physician awareness of CW is important
 - Data show that awareness promotes needed action
- Patient/public awareness of CW and its contextual issues is important
 - The "right care", not the "most care"
 - Unnecessary care as waste resonates with public
- Physician/patient engagement toward shared decision making must become the norm



Important Research Insights

- Need for "de-implementation" strategies
 - stop processes/procedures that are of little value
- Need system structures/policies to promote CW
 - more research needed
- Translation of marginal risk/benefit analyses
 - concept does not resonate with patients
- Translation of unit and total cost concepts
 - resonate with payers/health systems but not physicians



Some Challenges Lie Ahead

- Physicians now face increasing burdens and might find CW "just another thing I have to do"
- Must find the time for patients and physicians to engage in the necessary conversations for shared decision making
- The low level of health literacy in the public will challenge shared decision making



What is needed

- "Tool kits" for provider groups/health systems implement tenets of CW
 - Strategies must be implementable at physician level
- Greater patient/public awareness of CW
 - Patients with CW knowledge more receptive to discussions regarding unnecessary care
- Tools to help physicians and patients better engage in shared decision making



Why Texas should be a vanguard state for CW

- Has largest and most active state physician association
- The American Academy of Nursing has chosen Texas as the pilot for state roll out of CW
- Texas tort reform will help reduce physician anxiety about reducing unnecessary tests



Major Points to Remember

- Physician leadership is key to improving the quality of health outcomes
- Greater physician/patient awareness of CW improves engagement of each
- Shared decision making between physicians and patients is a strategy for enhanced quality of care



Questions?

